

Los Angeles • New York

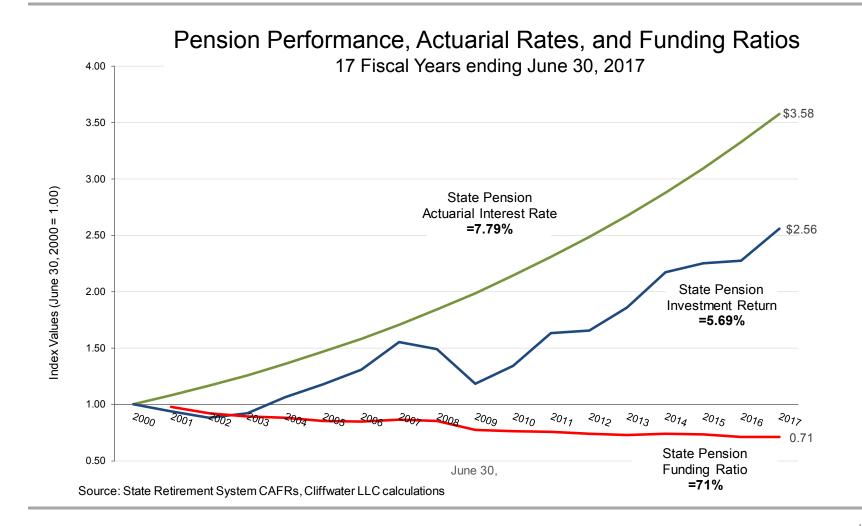
### The Collective Wisdom in Managing Public Pension Assets

Stephen L Nesbitt, CEO, Cliffwater LLC

Testimony before the Public Pension Management & Asset Investment Review Commission (PPMAIRC)

October 25, 2018

## 1. The Inconvenient Truth in Public Pensions



### 2. Asset Allocation

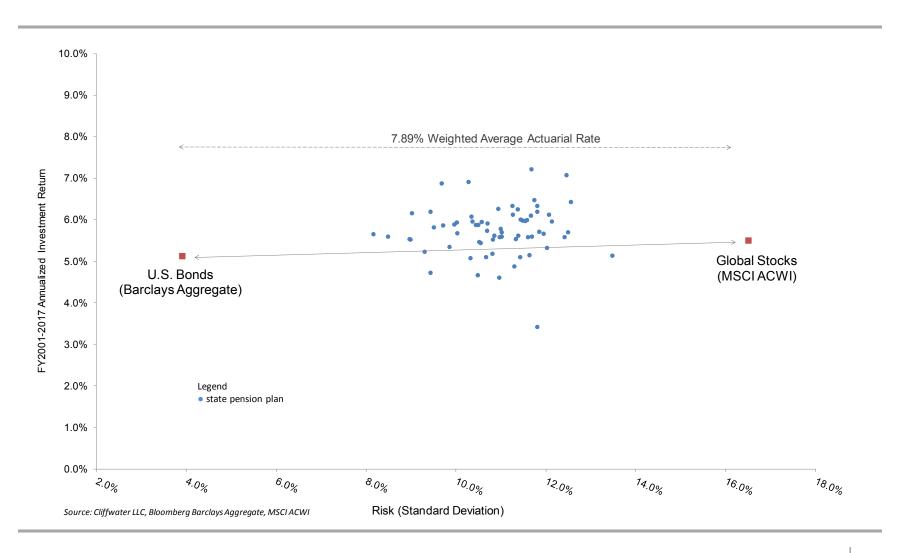
### Best practices

- Set long-term target asset class weights; resist change
- Diversify, diversify
- Don't market-time, rebalance
- Revisit every 3-5 years

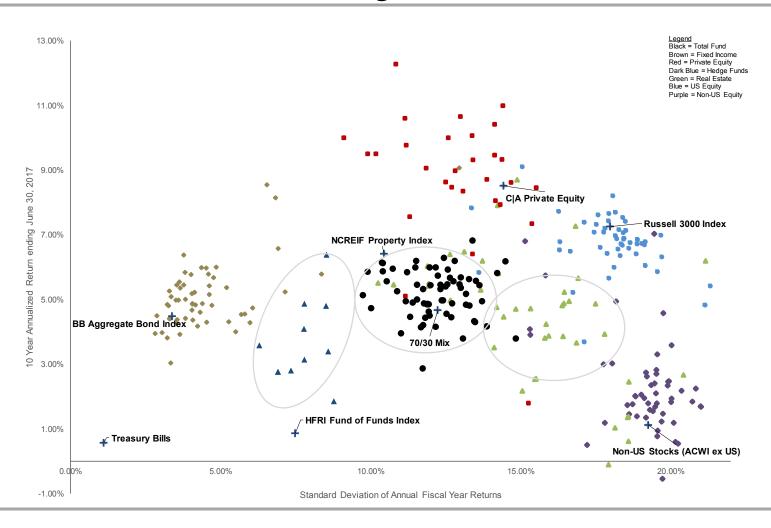
### Industry experience

- Most public pensions "cluster" with similar allocations
- General consensus on methodology and assumptions
- A few "allocators" drive the process
- Liabilities ignored
- Different risk levels across DC, public DB, endowments

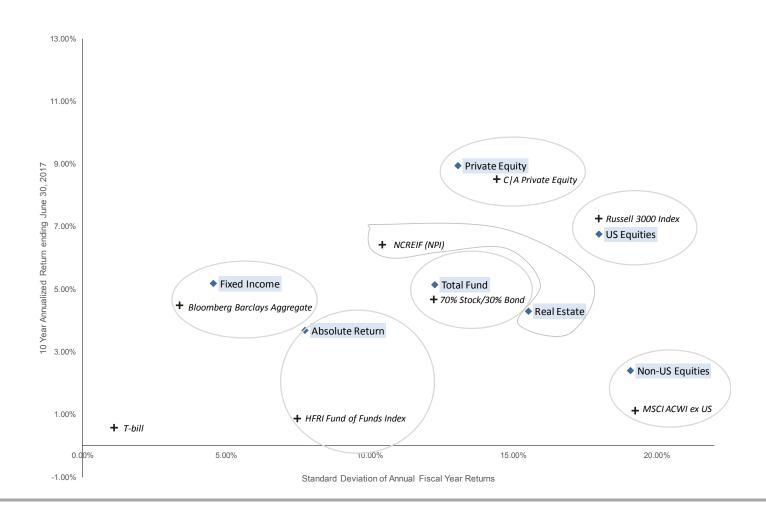
## 3. State Pension Return & Risk, FY2001 to FY2017



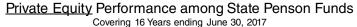
# 4. State Pension Asset Class Return & Risk 10 Fiscal Years ending FY2017

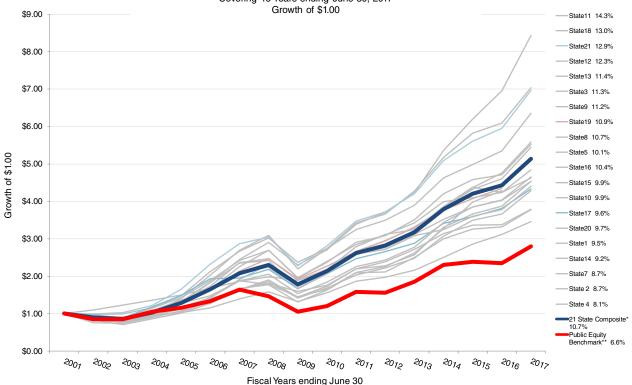


# State Pension Asset Class Return & Risk10 Fiscal Years ending FY2017 (continued)



## State Pension Private Equity Performance16 Fiscal Years ending FY2017

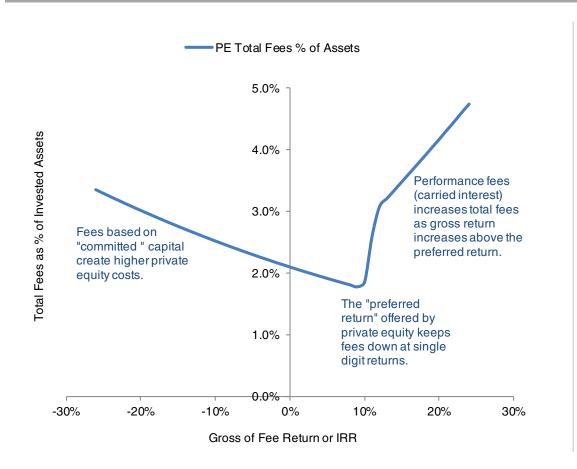




<sup>\*</sup> An equal-weighted average of all 20 state funds who reported private equity returns in annual CAFRs for June 30 fiscal years 2002-2017.

<sup>\*\*</sup> A <u>public</u> equity benchmark weighted 70% to the Russell 3000 Index (6.8% annualized return) and 30% to the MSCI ACWI ex US Index (5.9% annualized return), with assigned weights reflecting Cliffwater's judgement of the US and non-US content of a diversified private equity portfolio.

## 7. Private Equity Fees & Gross-of-Fee Performance



Fund Assumptions	
Total Commitments (\$m) Investment Period (yrs) Fund Life (yrs) Max % Funded Expected Return Standard Deviation	\$1,000 5 10 90% 15% 9%
Investment Assumptions	
Avg. Holding Period Average IRR Implied TVPI	5 20.0% <i>2.49x</i>
Fee Assumptions	
Carry Percentage LP Preferred Return GP Catchup Mgmt Fee (Investment Period) Mgmt Fee (Post-Investment Period) Committed Fee Basis Transaction Fees % of TEV Monitoring Fees % of Invested Capita Fee Offset %	20% 8.0% 80% 1.5% 1.0% 0.5% 0.25% 80.0%
TEE OHSEL /0	00.0%

Expected private equity fee = 3.73% of net assets, 25% of gross profits